

# welcome

Dear Tourism Partners.

Fiscal Year 2013-2014 was another record-breaker for the Burbank Hospitality Association. Hotels experienced volumes that have not been seen for at least seven years. Occupancy achieved 80%, while the Average Daily Rate (ADR) grew 7%, and Revenue Per Available Room (RevPAR) was up 10% from October 1, 2013 through September 30, 2014.

These increases reflect a robust travel market coupled with a dynamic marketing strategy that put Burbank on the map. Boosting visibility across a broad spectrum of media, Burbank's impact was felt in lifestyle, travel, and official tourism guides, on Internet giants such as TripAdvisor, and on social media, collectively reaching an audience exceeding 31 million. In addition, Visit Burbank was featured in a 20-page story in the June issue of US Airways Magazine.

The marketing foundations are laid, and the Town Behind the Tinsel has arrived on the world travel scene. 2015 will bring a deepening of Burbank's impact in new markets, including a targeted campaign reaching out to Chinese and Canadian travelers. Digital media will be a stronger marketing platform to promote the city, its hotels, and amenities. Return on investment measurement tools will play a central role in determining effectiveness.

These are exciting times. On behalf of the Board, I'd like to thank everyone who helped Visit Burbank soar to new heights in 2014, and look forward with pleasure to working with you in the coming year.

Sincerely,

Tom Whelan

Chair

Burbank Hospitality Association



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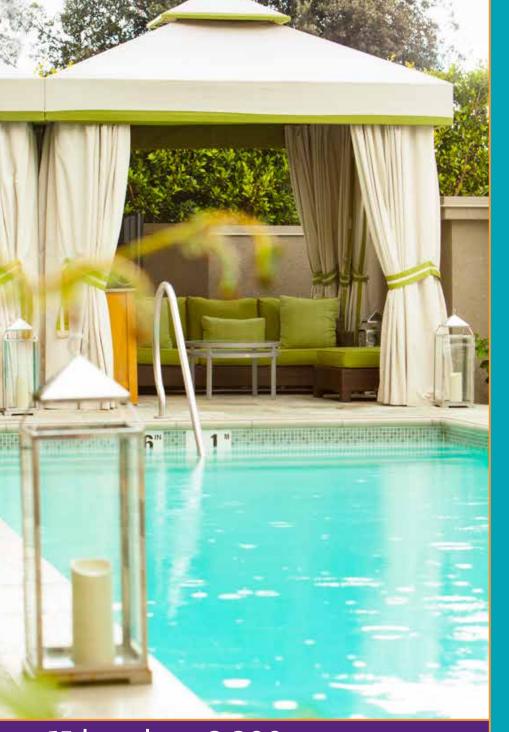
**2014** BURBANK HOSPITALITY ASSOCIATION annual report

# about

The Burbank Hospitality Association (BHA) is a nonprofit assessment district whose primary mission is to stimulate economic development through tourism. Ratified by a 91.4% vote in October 2011, the BHA completed the third year of a five-year term in Fiscal Year 2013-2014. Funded by a 1% assessment on room nights at Burbank hotels with 25 or more rooms, the budget is projected at \$520,000 annually over five years. Operating as Visit Burbank, the goal is to boost hotel occupancy while positioning Burbank as a national tourism destination.

The Burbank hospitality industry accounts for more than **\$85.5 million** in investment in renovations and construction since 2013.





15 hotels • 2,200 rooms
50,000 sq. ft. of convention space

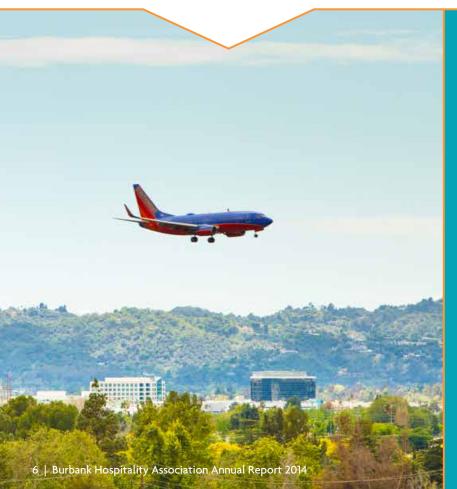
# participating hotels

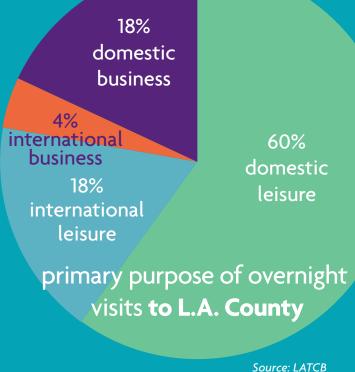
- Los Angeles Marriott Burbank Hotel 1
- Holiday Inn Burbank Media Center 2
  - Courtyard by Marriott 3
    Los Angeles/Burbank Airport
    - Hotel Amarano Burbank 4
    - Residence Inn by Marriott (5)
  - Ramada Inn Burbank Airport 6
    - Coast Anabelle Hotel 7
      - Safari Inn 8
    - Extended Stay America 9
      Burbank Airport
    - Best Western Plus 10
      Media Center Inn & Suites
      - Quality Inn Burbank 11
      - Burbank Inn & Suites 12
      - Travelodge Burbank (13)
      - Portofino Inn Burbank (14)
        - Tangerine Hotel 15



# travel facts: Los Angeles County

- Los Angeles achieved a record high with **43.4 million overnight and day visitors** in **2014**, for an increase of **3.0%**. *Source: LATCB*
- Direct visitor spending totaled \$18.4 billion, a record high. Source: LATCB
- Of the 43.4 million visitors, approximately 29.5 million stayed overnight. Source: LATCB
- The leisure and hospitality industry averaged 446,400 jobs in Los Angeles County.
   The industry grew by 10,000 new jobs in 2014, and represents
   1 out of every 9 jobs within the county. Source: CA EDD





# international visitors to California

Mexico	7.9 million
Canada	1.7 million
China	1.16 million
UK	718,000
Japan	577,000
Australia	544,000
France	461,000
South Korea	435,000
Germany	431,000
India	299,000



California had the largest market share of domestic travel among all 50 states in 2014.

# travel facts: California

- Total visits to California are projected to **increase by 2.3%** in 2015, with domestic travel **up by 2.2%** and international **up by 3.9%.** Source: Tourism Economics
- **251.5 million people** visited California in 2014, **204.2 million** for leisure, and **47.3 million** for business. *Source: Tourism Economics*
- 16.3 million international visitors traveled to California in 2014. Source: Tourism Economics
- Travel spending in California is expected to grow to \$123.4 billion in 2015, up 5.4%. Source: Dean Runyan
- Top states for in-bound leisure travel to California are **Arizona** (7.6 million), **Nevada** (5.6 million), **Oregon** (2.7 million) **Washington** (2.6 million), **Utah** (2.6 million) and **Colorado** (2 million).
- Leading opportunity markets are Texas, New York, and Illinois. Source: Tourism Economics

# **Burbank** by the numbers

Trends are up as Burbank solidifies its lead as a branded destination.

Burbank occupancy achieves 80% (Fiscal Year 2013-2014)

revenue per available room (RevPAR)

up 10% (Fiscal Year 2013-2014)

average daily rates (ADR)

**up** 7% (Fiscal Year 2013-2014)



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# VisitBurbank.com

# top 10 country sources:

		$\sim 10^{-1}$
1. USA		
		• • • • • • • • • • • • • • • • • • • •
	- <del>198</del>	

2. Canada .......... 605 8. Mexico .......... 180

3. United Kingdom ... 585 9. Algeria ....... 180

5. Australia ........... 300 Rest of World ... 2,200

170,000 visitors in 2014

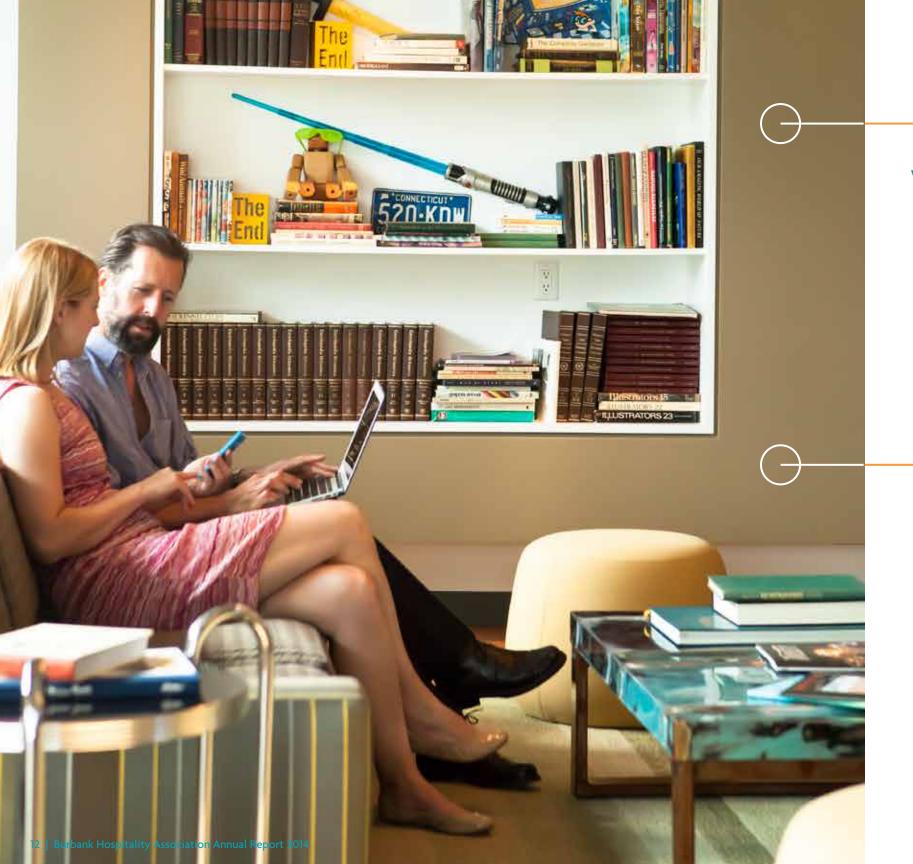
# **Facebook**

Up from 162 "likes" in 2013, Visit Burbank's Facebook page reaches more than 12,000 people per month

top 10 facebook markets reached:

- 1. Los Angeles, CA
- 2. Houston, TX
- Burbank, CA
- Chicago, IL
- 5. Atlanta. GA
- New York, NY
- 7. Philadelphia, PA
- 8. Miami. FL
- 9. Las Vegas, NV
- 10. Dallas, TX

**Current "likes"** as of January 2015: 13,500



# website booking engine

During Fiscal Year 2013-2014, the Jack Rabbit Booking Engine generated:

# 6,270 searches and 1,997 referrals

The booking engine, embedded in Visit Burbank, Downtown Burbank, Warner Bros. VIP Studio Tour, and Flappers Comedy Club websites, allows visitors to enter travel dates and search for Burbank accommodations. To make a reservation, they click the "Book Your Trip" button, which redirects them to the accommodation's own website where they can enter their credit card and finalize their reservation.

Source: Jack Rabbit, 10-1-2013 through 9-30-2014

# **TripAdvisor**



**614,323 total impressions** were generated by TripAdvisor banner ads through September 30. Impressions are on track for the targeted 900,000 impressions through February 10, 2015.

Program includes banner ads that pop-up when travelers search for tourism in Beverly Hills, Burbank, Los Angeles, Pasadena, Santa Monica, and West Hollywood.

Source: TripAdvisor

# lifestyle, travel, and official guides

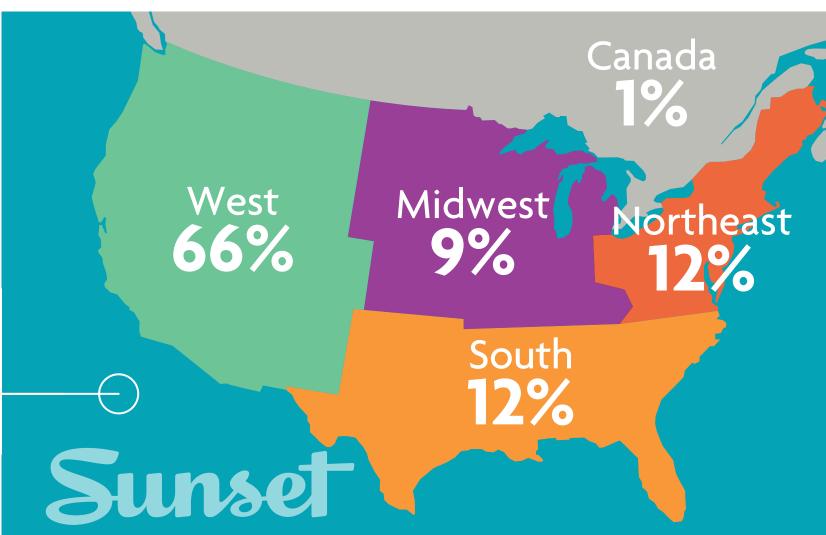
Print campaign reached an audience of **31.84 million** potential travelers to Burbank in Fiscal Year 2013-2014.



Publication	Circulation	Frequency	Target
US Airways Magazine	3.2 million	1x	Inflight
Southwest Airlines: The Magazine	3.45 million	1x	Inflight
Sunset Magazine	3.35 million	6x	CA, NV, WA
Westways (AAA)	12.6 million	3x	Southern CA
Via Magazine (AAA)	5.2 million	2x	Northern CA, NV, UT
Highroads Magazine (AAA)	490,000	1x	AZ
California Road Trips	2.7 million	Annual	Travelers to CA
California Visitors Guide	500,000	Annual	Travelers to CA
Los Angeles Visitors Guide	225,000	Annual	Travelers to Los Angeles
LA Meeting Travel Guide	25,000	Annual	Meeting Planners
China Travel Guide	100,000	Annual	China Travel Market

TOTAL 31.84 million

# return on investment



Visit Burbank's advertising investment with Sunset Magazine came with the added value of reader response cards. The program generated **1,674 responses in 2014.** Each inquiry was fulfilled with Visit Burbank city guides. The program drew response nationwide.

In the West, California accounted for the lion's share at 682, of which 288 came from Northern California.

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# **US Airways Magazine feature story**







In spite of some wonderfully bold redevelor ment initiatives Hollyvood today has very little to do with the entertainment industry. To find the real Hollywood — the place where movies get

ture north a few exits on the 101 to Burbank, where palm trees do indeed sway in the breeze and beauti ll people are disconcertingly numerous.

Hollywood is home to one major studio: Paramount " says Jeff Worthe whose company Worth Real Estate Group, controls about 70 percent of the creative office space in Burbank. "Burbank is home to the largest concentration

Warner Bros. Studios, where shows like The Big Bang Theory, Two and a Half Men. and The Ellen DeGeneres Show are filmed, has called Burbank home since 1929. The Walt Disney Company as been here since 1938. iHeart-Radio Theater Los Angeles is here.

generations of filmmakers to commit her contours to celluloid.

BURBAN

scenic landscapes have appeared in countless summer blockbusters. This is the beating heart of the entertainment industry, home to some of the world's biggest movie studios and the world's biggest stars. This is a city that manufactures magic as efficiently as other cities manufacture textiles. This is where Hollywood comes to work. This is the media capital of

This is Burbank, whose broad thoroughfares and

An Industry Town

When most people think of Hollywood, they think of swaying palm trees, studio backlots, and unreasonably good-looking men and



Burbank received rave reviews in a 20-page feature in the June issue of US Airways Magazine. Reaching more than 3.2 million readers, the story included coverage of studio tours and television tapings, Burbank commercial districts, arts and culture, and hotels and amenities.

urrounded by Los Angeles, tucked in the foothills of the Verdugo

Mountains, you'll find the star of The Big Bang Theory, 2 Broke

Girls, and Casablanca. She's looking better than ever these days,

with a sunny disposition and all-American charm that have persuaded

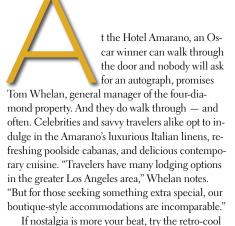
The article was so successfully received that it was used as the basis for the Visit Burbank Official Guidebook to be launched in 4th Quarter 2014, and distributed in all Burbank hotel rooms.

**TOTAL** 3.2 million

**READERS** 

# STAYING

Whether you're in town for work or for play, Burbank's many lodging options are especially welcoming.







Safari Inn, a 1950s motel that's graced both album covers and blockbusters. Hip and colorful, the Tangerine Hotel's muraled guest rooms have modernchic design, while complimentary lattes and Porto's pastries sweeten the deal.

A number of familiar hoteliers have a home in the town behind the tinsel as well, many of which excel at exceptional events. Take for instance the Los Angeles Marriott Burbank Airport, where 46,000 square feet of event space is highlighted by a spacious convention center, 22 breakout rooms, and four VIP boardrooms.

Boasting sky-high city views, the Holiday Inn Burbank Media Center has more than 16,000 square feet for conventions, 20 meeting rooms, and a ballroom,

while the Residence Inn Burbank Downtown has three high-tech meeting rooms and complimentary wine-and-food social hours.

Just steps away from the Burbank Empire Center, the Courtyard by Marriott Los Angeles Burbank Airport offers five boardrooms and restaurant media pods. And thanks to shuttles to Burbank Bob Hope Airport, the Ramada Inn Burbank Airport and Coast Anabelle Hotel mean business as well.

With top-notch places to meet and greet, Hollywood isn't the only one getting work done around town. From stylish boutique inns to convenient convention hotels, Burbank is quite accommodating.

Go to VisitBurbank.com to reserve your room.

Clockwise Safari Inn, **Courtyard by Marriott Los Angeles** Burbank Airport, and Amarano penthouse

# Southwest Airlines: The Magazine

Adventure in Burbank



Home to Warner Bros., Disney, Nickelodeon, Cartoon Network. and countless other famous studios, Burbank is without a doubt America's entertainment capital. On a VIP tour of the Warner Bros. studio-the only one open to the public-sit on the couch in Central Perk, the coffee shop featured in Friends, and wander through the Picture Car Vault, a giant soundstage that houses eight high-tech vehicles used in the Batman movies. As you ride around the studio's 110-acre campus, you're likely to encounter film crews at work. The tour also includes a stop at a green screen, where you can pose in a scene from your favorite Warner Bros, film or TV show. Want to be part of the crowd during live-audience shows like Conan and The Big Bang Theory? Tickets are available, but book early! vipstudiotour.warnerbros.com



"Warner Bros. is a working studio lot, so you never know who you might see. During a tour, you'll uncover what it takes to create some of the most memorable moments in film and television.

BANNY KARIN, EXECUTIVE DIRECTOR, WARNE BROS. STUDIO TOUR DEPARTMEN

Three hotels











### Watch The Ellen **DeGeneres** Show

Daytime TV's most adored talk-show hos lapes at Warner Bros. Studio, Here's how to get free tickets and what to expect when you go. PLAN AREAD Request

tickets as far out as possibloat ellenty.com/tickets Tapings usually fill up months in advance.

LAST MINETE ABVICE A limited number of

standby tickets are available, Call 818,054,5000 before noon on the day of the show you're request ing tickets for.

WHAT TO WHAT It's often cold in the studio, so dress in layers.

SCORE A SOUTENIR LAN to dance? Goosta who show their moves during the crowd warm-smoften earn free T-shirts. For tickets and more nformation, check ou arburbank.com

Burbank shines bright in a 12-page Southwest Airlines: The Magazine article reaching 3.45 million readers in November 2014. The story focused on The Town Behind the Tinsel's unique blend of entertainment, outdoor activities, shopping, business amenities, and the arts.

The feature gained additional visibility by being included in Southwest Airlines' In A Nutshell email blast to 9 million opt-in subscribers. Both the article and the accompanying sweepstakes promotion benefited from a coordinated social media campaign on Facebook, Twitter, and Instagram.

# Enter to Win! A Two-Night Burbank Getaway



### **BURBANK GETAWAY PACKAGE INCLUDES:**

- Round trip airfare for two on Southwest Airlines
- Two-night stay compliments of Hotel Amarano Burbank
- Two tickets to the Warner Bros. VIP Studio Tour
- Dinner for two at Luna Vine Wine Bar, featuring
- an artisanal menu paired with wines from around the world
- Massage and facial package from RA Organic Spa

### Enter at southwest.com/magsweeps











NO PURCHASE OR OBLIGATION NECESSARY to enter or win this sweepstakes. Void in Alaska, Hawaii, Florida, New York, Puerto Rico, Rhode Island, and where prohibited. Sweepstakes begins on October 1, 2014 and ends November 30, 2014. Total approximate value \$2,038. For Official Rules and to enter

# **Southwest Airlines** sweepstakes

The Southwest Airlines sweepstakes generated the second highest number of entries on record at 57,703. It also resulted in the highest number of opt-in email addresses at 6,269.

The lucky sweepstakes winner received two roundtrip tickets to Burbank on Southwest Airlines, a stay at the Hotel Amarano Burbank, passes to the Warner Bros. VIP Studio Tour. dinner for two at Luna Vine Wine Bar. and a massage at RA Organic Spa. The total package was valued at more than \$2.000.

# facebook

### Visit Burbank

November 16, 2014

Win a fabulous two-night getaway package to #Burbank! Roundtrip airfare from Southwest Airlines, a stay at the Hotel Amarano Burbank, two tickets to the Warner Bros. VIP Studio Tour, and much more. Enter to win at http://www.southwest.com/magsweeps

October 6, 2014

Enter to win a getaway to #Burbank! You and a guest will be treated to a two-night stay at Hotel Amarano Burbank. Then, go behind the scenes on a Warner Bros. VIP Studio Tour. During your stay, you'll be pampered at RA ORGANIC SPA. To top it off, indulge in dinner for two at Luna Vine Wine Bar, http://www.southwest.com/magsweeps

# twitter 1

Southwest: The Mag @South... Want to win a 2-night getaway to @VisitBurbankUSA? Enter: southwest.com/flight/contest ... Includes 2 tix on @SouthwestAir and a stay @hotelamarano!

Southwest: The Mag @South... Need a vacay?Enter to win a 2-night getaway to @VisitBurbankUSA! Includes

2 tix on @SouthwestAir

# **Instagram**

southwestmagazine

October 2014

Want to win a 2-night getaway to the heart of where movies are made? Then enter to win our Burbank sweepstakes: southwest.com/magsweeps. Grand prize includes roundtrip airfare for 2 on @southwestair, a stay at the Hotel Amarano, 2 tix to the Warner Bros. VIP Studio Tour, dinner for two at Luna Wine Bar, and a massage and facial package from RA Organic Spa!

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# strategic event partnerships Visit Burbank plays an active role in developing existing special events to take them to the next level. Events promoting Burbank leadership in film, animation, and entertainment took center stage in Fiscal Year 2013-2014. 20 | Burbank Hospitality Association Annual Report 2014

# Starlight Bowl June 28-August 9, 2014

- 2014 Summer Season attracted 17,000 people.
- Visit Burbank achieved visibility via on-site banners, website, social media, and advertising **reaching 56,000 people**.



# **Downtown Burbank Car Classic** July 26, 2014

- Six city blocks, more than 200 classic and celebrity cars, and 12,000 attendees.
- Partners included: Petersen Automotive Museum, Warner Bros. VIP Studio Tour, Hollywood Hot Rods, **West Coast Customs** and more.
- Jay Leno received Lifetime Achievement Award.

# Burbank Comedy Festival August 17-23, 2014

- Showcasing **200 comedians**, with 10% coming from out-of-state.
- Included Visit Burbank booking engine on festival website, which generated more than **320 searches** for hotel rooms.



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# strategic event partnerships continued



# Burbank International Film Festival September 3-7, 2014

- Brought in **2,500 attendees**, 83% of which came from other cities and states, and 7% from foreign countries.
- Screened more than **90 films** by filmmakers from 26 countries around the world.

# OktoBURfest October 18, 2014

- Reached maximum capacity of 600 craft beer enthusiasts.
- Launched OktoBURfest Staycation program resulting in **11 overnight stays** at Burbank hotels.



# Creative Talent Network eXpo November 21-23, 2014

- Generated more than 1,630 overnight stays at Burbank hotels.
- Attracted a record-breaking **6,175 animators**, with 11% from outside the US.



# Thanksgiving Day Turkey Trot November 27, 2014

- The Burbank Community YMCA's fifth annual Thanksgiving Day Turkey Trot set a fundraising record and attracted more than 2,120 participants.
- The event **raised over \$75,000** for the YMCA's membership assistance program.

# upnext

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There's excitement in the air as Visit Burbank searches for a new advertising agency to refresh existing marketing campaign and develop untapped media markets. With the Town Behind the Tinsel firmly established as a unique travel destination, next steps call for deeper levels of engagement with the travel and leisure market, and developing methods to track results for marketing initiatives.

# 2015 and beyond

# international

- Educate Burbank hotels on the China travel market to be China ready.
- Translate Visit Burbank website, collateral materials, and ads into targeted languages.
- Target tourists from Canada, China, and Australia.
- Increase connection to digital consumers via banner ads, sweepstakes, destination profiles, and travel deals.
- Develop sponsored content with VisitCalifornia.com, DiscoverLosAngeles.com, and BrandUSA.com, via partner destination profiles, banner ads, e-newsletter blasts, and social media.

# **FAM (Familiarization) Tours**

• Participate in FAM and Press Tours organized by Discover Los Angeles and Visit California.

# lifestyle and travel media

- Develop additional in-flight media opportunities via airline magazines and videos.
- Participate in official visitor guides with Brand USA, Visit California and Discover Los Angeles.

# meetings & conventions attraction

• Work with third party event planners such as HelmsBriscoe, Conference Direct, and Cvent to increase meeting presence.



# increasing overnight stays via special events

Partner with Downtown Burbank Car Classic, Burbank Comedy Festival,
 Burbank International Film Festival, OktoBURfest, Creative Talent Network EXpo,
 Thanksgiving Day Turkey Trot, and The Wizarding World of Harry Potter to boost overnight stays.

# total budgeted income: \$520,000 total actual income: \$733,210

# FY 2013-2014 allocations

## marketing and brand identity | 80%

- execution of media campaign
- development of website and collateral materials
- launch of social media campaign
- targeted special event support

# administrative and operations | 15%

- staffing
- insurance
- other administration expenses

contingency / renewal | 5%

# Administrative and Operations | 15% | Marketing and Brand Identity | 80%

# balance sheet ending 9/30/2014

asset

current assets	
checking/savings	
checking	28,314.80
city treasurer .	985,735.65
savings	5.00
salary holding	50,249.97
total assets	

### liabilities & equity

equity	
unrestricted net assets 919,645.0	7
net income	5
total equity 1,064,305.4	2
total liabilities & equity 1,064,305.4	2

Financial statements were prepared without audit from the corporation's books and records.

# income statement Fiscal Year 2013-2014

## ordinary income/expense

income	
assessments	680,534.03
assessment adjustments*	45,208.53
interest	7,468.19
total income	\$733,210.75
gross profit	\$733,210.75
expenses	
administrative and operations	92,617.96
marketing and brand identity	463,246.07
total expenses	555,864.03
net income	177,346.72

# statement of cash flow Fiscal Year 2013-2014

# operating activities

cash at end of period-September 30, 2014	1,064,305.42
cash at beginning of period-October 1, 2013	886,958.70
net income	177,346.72

\* Accounting adjustment reflects assessments received in Fiscal Year 2014-2015 for 2013-2014.



# a productive collaboration

Visit Burbank plays an important role in collaborating with the City of Burbank Economic Development team and Downtown Burbank Partnership to combine talent and resources in championing the City's assets. The three organizations represent more than \$2 million in funding per year, and share the same values in branding Burbank as a creative, appealing, and profitable place to visit and to do business.



# board of directors and staff

### executive committee

Tom Whelan Chair General Manager, Hotel Amarano Burbank

Tony Garibian Vice-Chair General Manager, Coast Anabelle Hotel and Safari Inn

Michael Swaney Treasurer General Manager, Residence Inn by Marriott

Rosa Gutierrez Secretary General Manager, Courtyard by Marriott Los Angeles/Burbank Airport

# board of directors

Lucy Burghdorf Manager, Public Relations & Government Affairs, Burbank Bob Hope Airport

Amitesh Damudar General Manager, Tangerine Hotel

Joy Forbes Community Development Director, City of Burbank

Chris Haven General Manager, Holiday Inn Burbank Media Center

Danny Kahn Executive Director, Warner Bros. Studio VIP Tour

Richard Sandoval General Manager, Los Angeles Marriott Burbank Hotel

# city of Burbank staff

Ruth Davidson-Guerra Assistant Community Development Director

Mary Hamzoian Economic Development Manager
Susie Avetisyan Economic Development Analyst
Marissa Minor Economic Development Analyst

# proud partners























# Burbank

the town behind the tinsel







**Burbank Hospitality Association** 150 North Third Street Burbank, CA 91502 818.238.5180





