

WELCOME

Dear Tourism Partners,

Visit Burbank's 2019-2020 results have been marked by the impact of the COVID-19 pandemic, which started in March and continued to the end of the fiscal year, June 30, 2020. However, we were off to a good start with record-breaking results. This gives us hope for a quick turnaround once travel sentiment improves, airlines stabilize, studio production normalizes, and theme parks reopen.

Before the Pandemic began, hotel occupancy during the running 12 months through February 29, 2020 was at 83.1%, beating all previous years. Average Daily Rates and RevPAR were also either at record or near record highs of \$164 and \$137 respectively.

During the course of 2019, Visit Burbank hosted seven FAM tours for a total of 140 travel agents, tour operators, and journalists, while the influencer program generated 21.7 million impressions and 57,500 engagements. Considering that all of this occurred during an 8-month period, Visit Burbank was on-track for a highly successful year - unfortunately cutting off in March with LA County's Shelter-in-Place policy and the temporary closure of Warner Bros. Studio Tour Hollywood, Universal Studios Hollywood, and reduction in air travel.

Since that time, we've shifted gears, retooled, and altered priorities to be adaptable and flexible, reflecting a quickly evolving situation. With international travel on the far horizon, and US travel heavily reduced, we followed suit with our partners, Visit California and Discover Los Angeles, to focus on daytrippers and the local market in an effort to keep room nights at an acceptable level. This focus widened to include road trip itineraries concentrating on drivetime markets, and using primarily website, social, and newsletter communications, Google pay-per-click, adwords and DV 360 geo-targeted within a 300-mile radius. These in turn have demonstrated good results, keeping Burbank top-of-mind for when travel resumes.

All programs are ready to continue as soon as the trigger date to open is announced. Visit Burbank will be in good standing to pick up the momentum where we left off, building back hotel room nights and showing the world that Burbank is the Better Way to See LA.

I want to extend our gratitude to everyone for their resiliency during these extraordinary times, and am looking forward to working with each of you as we relaunch with renewed energy for 2020-2021.

Sincerely,

Danny Kahn, Board Chair Burbank Hospitality Association

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ABOUT

The Burbank Hospitality Association, the governing body of the Tourism Business Improvement District (TBID) and doing business as Visit Burbank, was formed in 2011 and is funded by a 1% assessment on overnight stays in Burbank hotels with more than 25 rooms.

ANNUAL BUDGET

Visit Burbank operates typically with a \$1.175M annual budget allocated as follows:

55%

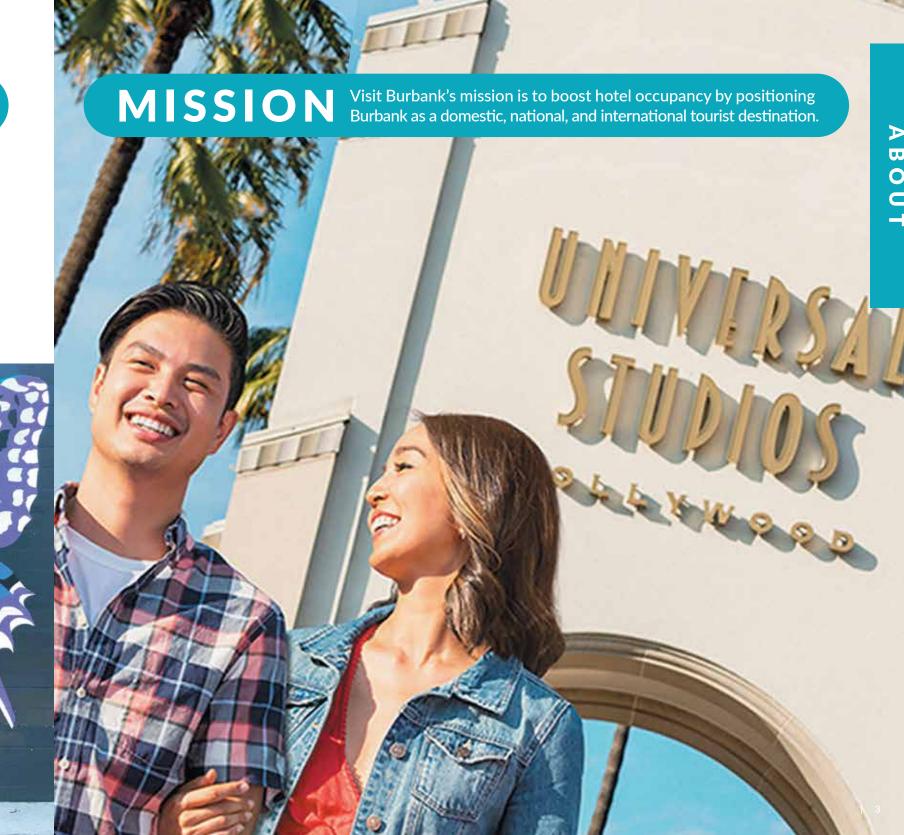
to Sales and Marketing at **\$646,250** per year

to Contingency / Reserve at **\$47,000** per year

to Administration and Operations at **\$246,750** per year

to Destination Development at \$235,000 per year

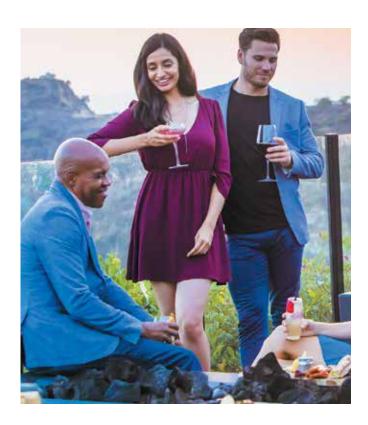
*Assessments have been heavily impacted by the COVID-19 pandemic and are 50% less than previous budget years.



MARKETING & SALES GOALS

Marketing and sales promote Burbank as a leading tourism destination targeting the leisure and family travel markets via digital advertising, influencers, and partnership campaigns with strong return-on-investment by:

- Branding Burbank as a desirable conference and convention destination featuring a unique mix of quality conference hotels and non-traditional special event venues.
- Increasing overnight stays via group sales by working with HotelPlanner, tour operators, and online travel agents.
- Leveraging marketing efforts through partnerships with community stakeholders such as the Downtown Burbank Partnership, the Hollywood Burbank Airport, the Burbank Chamber of Commerce, DC Entertainment, Warner Bros. Studio Tours Hollywood, and Universal Studios Hollywood.





DESTINATION DEVELOPMENT GOALS

Destination Development invests in a variety of projects designed to elevate the traveler experience in Burbank and create a more defined sense of place. Projects include:

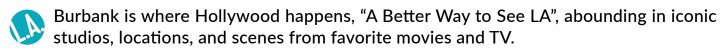
- In partnership with DC Comics, rolling out a series of monumental bronze statues of super heroes at tourism destinations across Burbank.
- High-Speed Fiber Optics Internet Service amenities for hotel guests provided through Burbank Water & Power's ONEBurbank.
- Airline Incentive Packages offering marketing support to promote new routes to build customer awareness of Burbank.
- Comprehensive way-finding signage and district identity programs to enhance visitor experience.

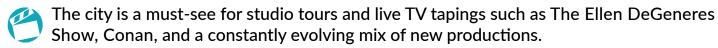




YEAR IN REVIEW | 2019 - 2020 | MARKETING & SALES

BRANDING MESSAGE





Burbank is home to the Hollywood Burbank Airport, the #1 airport in the US according to Fodor's Travel 2019, with nonstop domestic flights to 17 gateway cities.

Visit Burbank's 18 hotels are convenient to legendary attractions: Warner Bros. Studio Tour Hollywood, Universal Studios Hollywood, Dodger Stadium, the Hollywood sign, the Hollywood Walk of Fame, and much more.

Burbank embodies the fun-loving, Southern California spirit sought by visitors: eclectic shops, original eateries, celebrity hotspots, and the quintessential SoCal lifestyle.



Abetter way to SEE LA

BURBANK

YOU DESERVE A STAYCATION Rediscover Burbank

BURBANK

YEAR IN REVIEW | 2019 - 2020 | MARKETING & SALES

COVID-19: AN EXCEPTIONAL YEAR IMPACTED BY A WORLDWIDE PANDEMIC

With the emergence of the COVID-19 Pandemic in 1st Quarter 2020, Visit Burbank transformed the 2020-2021 marketing campaign to meet the rapidly evolving impacts on travel sentiment.

To better comprehend marketing and advertising campaign results, the 2019-2020 Annual Report is divided between pre-COVID and COVID impacted initiatives.

PRE-COVID RESULTS: FROM JULY 1, 2019 THROUGH MARCH 1, 2020

During this period, all campaigns, from digital advertising, to social media, influencers, travel trade outreach, partnerships and special events were on-target for maximum Return on Investment and exposure.

BURBANK

DIGITAL ADVERTISING

Visit Burbank targeted consumers with a propensity to travel, in nonstop feeder and drive-time markets using a strategic mix of digital platforms. The Pre-COVID goal was to create brand awareness and encourage hotel bookings.

12.7M Impressions **40.5K** Website Visits



363K Impressions 6K Website Visits



1.1M Impressions1.5K Website Visits



RESULT

14M Impressions

48K Website Visits

All data from July 1, 2019 through March 1, 2020 $\,$



DIGITAL CAMPAIGN

Visit Burbank's Pre-COVID media strategy was building awareness, driving website visitation, and pushing conversions to overnight hotel stays.

- The branded campaign message "A Better Way to See LA" solidified Burbank as the perfect place to stay when visiting LA by promoting the city's attractions and adjacency to Hollywood
- Partnerships with Warner Bros. Studio Tour Hollywood and Universal Studios Hollywood aligned Burbank hotels with theme park marketing initiatives, giving unprecedented visibility and booking opportunities

TARGET AUDIENCES



LEISURE TRAVELERS with a propensity to visit Southern California/ Los Angeles



DRIVE-TIME MARKETS, including the greater LA/Orange County area, Santa Barbara, San Francisco, Sacramento, Palm Springs, San Diego



NONSTOP **FEEDER MARKETS** with nonstop flights into Hollywood Burbank Airport: Denver, Las Vegas, New York, Oakland, Phoenix, Portland, Sacramento, Salt Lake City, San Francisco, San Jose, Seattle, Boston, Chicago, Houston, Dallas, Atlanta, Nashville

SOCIAL MEDIA

Pre-COVID, a vigorous social media campaign kept Burbank hotels and attractions top-of-mind with potential travelers.

560K Impressions 21K Engagements 31.4K Followers

437K Impressions 25K Engagements 5.2K Followers

318K Impressions 9K Engagements 2.9K Followers

1.3M Impressions
55K Engagements
39.5K Followers

INFLUENCERS

Influencers provide third-party endorsement from trendsetters in family travel, lifestyle, millennial, dining, film, and TV. The campaign goal was to reach untapped traveler markets and encourage visitation to Burbank.

Instagram

6 Influencers
With a total of
2.3M Followers

RESULT 21.7M Impressions 57.5K Engagements



@TheLAGirl 134K Followers



@eattravelrock 83.9K Followers



@golden_aimeee 19.2K Followers



@travelmamas 41.6K Followers



@ tipsdeviajero 30.8K Followers



#TheGeeklyRetreat 2M Followers

NOTE: Additional Influencers planned from March 2020 to June 2020 included @loveandloathingla, @justy_olive, @creativelyclo and @kimgenevieve. All were postponed due to Covid-19 and are being rescheduled.

MEDIA/TRAVEL TRADE & FAM VISITS

Visit Burbank partnered with Visit California and Discover Los Angeles to invite travel trade professionals and journalists for immersive experiences and to learn firsthand about attractions, hotels and all that Burbank has to offer. During the course of 2019, Visit Burbank hosted seven FAM tours for a total of 140 travel agents, tour operators, and journalists.

"All the agents came back to France full of love for Burbank, and they will definitely make adjustments when designing their trips to the West Coast. Agents talked itinerary the whole drive to Palm Springs and reflected on how their two days in Burbank changed their vision and the way to propose the destination."

Audrey Labarthe
 Business Development Manager
 EURAM

RESULT

- 3 International journalists from the UK and Brazil with a market reach of **1.17M**
- 2 FAM Tours from the UK and France totaling 22 travel agents and tour operators
- Travel trade site inspections including **Undercover Tourist**, **Sunhotels**, **and Topdeck Travel**

NOTE: The Virgin Atlantic FAM planned for March 2020 and featuring 10 UK tour operators was postponed due to Covid-19 and is being rescheduled.

UNIVERSAL STUDIOS HOLLYWOOD

With the goal of increasing hotel bookings, Visit Burbank funded the participation of 11 Burbank hotels as Partner Hotels on www.universalstudioshollywood.com. As a result, Visit Burbank is included in Universal Park's and Resorts' consumer media plan, increasing Burbank marketing exposure through special promotions and advertisements.



RESULT 11 Hotels

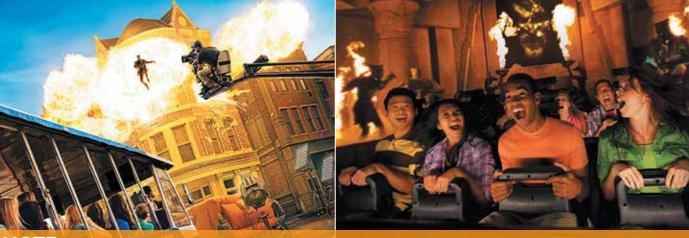


398K Room Revenue

718 Total Packages

1,770 Room Nights Booked

Source: Universal Parks & Resorts Vacations



NOTE: Because Universal Studios Hollywood closed on March 1 due to Stay-At-Home restrictions, there is no further data to report through end of the Fiscal Year.

HOTELPLANNER PREFERRED MEMBER PROGRAM

With the goal of developing group bookings, Visit Burbank funded the participation of 12 Burbank hotels as Preferred Members with HotelPlanner, the largest online group hotel reservation system in the world. Preferred Member benefits conferred priority placement on group proposals, commission reduced to 7%, and an enhanced listing with "Best Seller" logo to drive bookings.

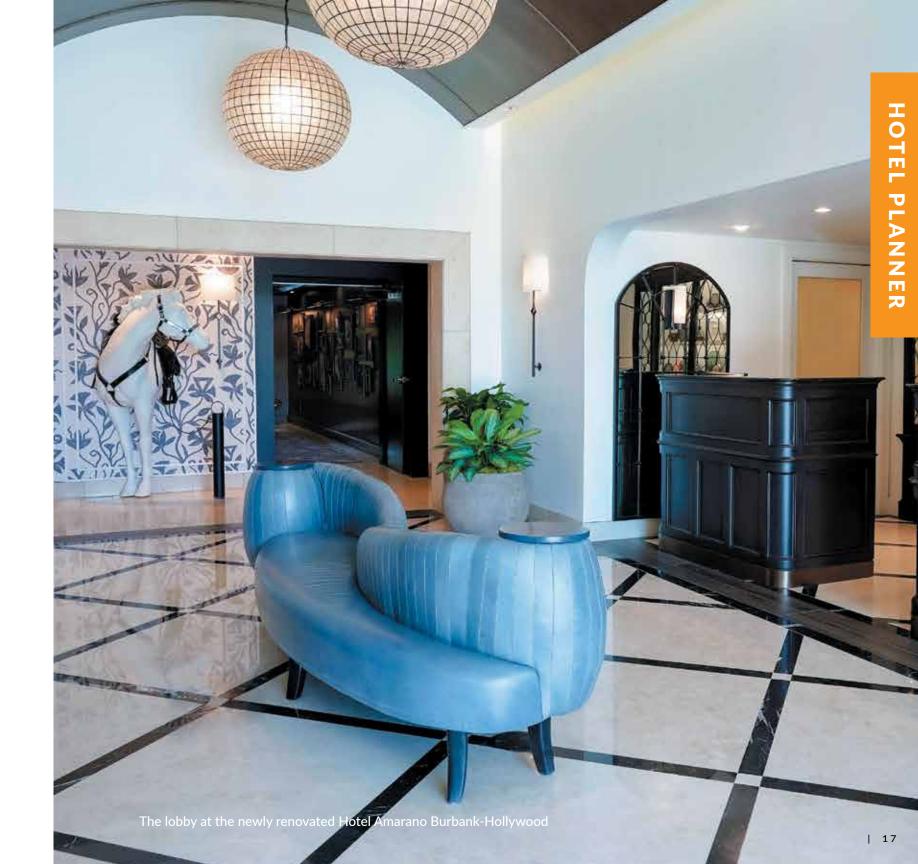
RESULT
18.5K New group leads generated

\$445K In new hotel group business

48% Increase over prior period*



*NOTE: Actual FY dates in this instance begin September 1, 2019, when the Hotelplanner contract was activated, and ran through March 1, 2020 representing a five-month period. Annualized, these numbers would be much higher.



STRATEGIC EVENTS

Visit Burbank sponsored targeted special events demonstrating high potential for room growth and economic impact.

2019 SIGNATURE EVENTS

Event

Visit Burbank Sponsorship

Dragon Fest (Aug 2019)

CTN Animation eXpo (Nov 2019)

\$150K

DTN Winter Wine Walk (Dec 2019) \$7.5K

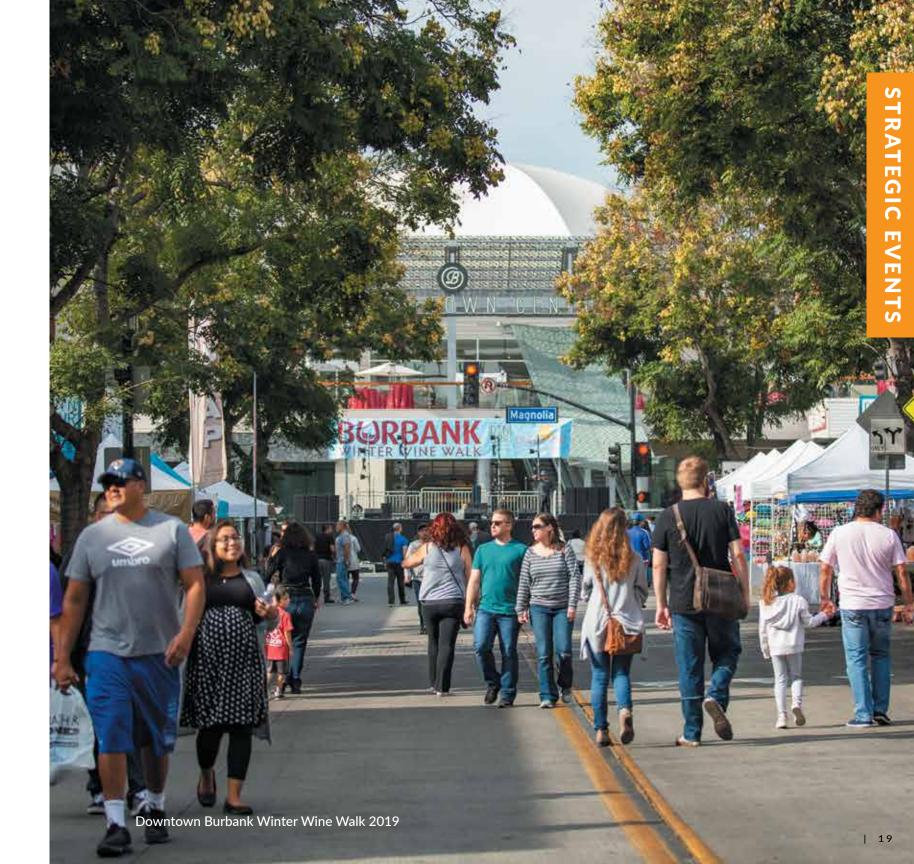
TOTAL

\$177.5K

RESULT

Visit Burbank's \$177.5K investment in three signature events with over 28K attendees generated 8.7K room nights and \$1.46M* in room revenue.

*Based on Average Daily Rate of \$167.17 through March 2020.



NEWSLETTERS

Monthly newsletters communicated updates about Burbank, special events, new retail and restaurants, hotels, and promotions of interest to the travel market.

RESULT
1.8K Opt-in Subscribers
13.2% Average Open Rate

1% Click Through Rate



SUPPORT YOUR COMMUNITY

California has issued a safer-at-home order to combat the COVID-19 pandemic. However, there are still many ways you can support your local community. Be supportive of local restaurants by ordering



YOUR NEXT ROAD TRIP

Ready to get away? Take a road trip to Southern California with a stop in Burbank—Media Capital of the World—and find yourself in the heart of LA action. Experience all that SoCal has to offer—from TV and movie studios to outdoor adventures, and arts and culture. Just minutes from Hollywood, Universal Studios and SoCal's many attractions, you'll discover eclectic eateries open for dine-in, a cool shopping scene and a range of accommodations. It's all here — in Burbank, CA.

WHAT TO DO WHEN YOU GET HERE



PRE-COVID RESULTS | 2019 - 2020 | DESTINATION DEVELOPMENT

ONEBURBANK ULTRA-HIGH SPEED INTERNET

Visit Burbank funds the participation of eight hotels to take advantage of Burbank Water & Power's ONEBurbank high-speed fiber internet service which enhances the internet access/experience for hotel guests.

RESULT

8 Participating Hotels

Enhanced hotel guest experience

Demonstrated Hi-tech Leadership as

Media Capital of the World

ONEBurbank Currents | June, 2020

ONEBurbank Partners With Visit Burbank Enhancing the Tourist Experience with Ultra-High Speed Internet



Visit Burbank is the official destination marketing organization of the City of Burbank. Its mission: to boost hotel occupancy by positioning Burbank as a desirable tourist destination.

Eighteen hotels make up the notfor-profit hospitality association which targets leisure and family travelers through digital advertising, social media campaigns, strategic event partnerships, influencers, trade shows and a dedicated website at

ONEBurbank is a suite of BWP fiber optic services offered to Burbank businesses looking for exceptionally fast and reliable bandwidth. Visit **ONEBurbank at ONEBurbank.com**

In such a dynamic market, Burbank hotels must be competitive and exceed the expectations of guests visiting the "Media Capital of the World." For that reason, Visit Burbank opted for ONEBubank's ultra-high speed internet service as the preferred internet provider for Burbank hotels.

attractions and neighborhoods, visitors are excited to learn that we offer superior surfing technology beyond anything they've experience

Chairman and owner of the Coast

Avenue, added, "We are very pleased

ONEBurbank, and so are our guests.

Anabelle and Safari Inn on Olive

with the service and reliability of

In addition to Burbank's unique

"ONERurbank is one of the mos

TOTAL IMPACT



DIGITAL ADVERTISING 14M Impressions



STRATEGIC EVENTS **28K** Attendees

\$1.46M Room Revenue

SOCIAL MEDIA

1.3M Impressions

55K Engagements

39.5K Followers



21.7M Impressions

Instagram 57.5K Engagements

2.3M Followers



BURBANK 303K Annual Visits

WEBSITE-GENERATED REVENUE

\$30K Total Revenue

HOTELPLANNER PREFERRED MEMBER **PROGRAM**

HotelPlanner 18.5K Group Leads **\$445K** Hotel Group Sales



UNIVERSAL STUDIOS HOLLYWOOD

1,770 Rooms Booked \$398K Room Revenue



COVID-19 RESPONSE | 2019 - 2020 | MARKETING & SALES

COVID-19 REPONSE

In response to the COVID-19 pandemic and LA County's Shelter in-Place policy, Visit Burbank paused paid digital advertising from March 1 to June 30, 2020. Instead, social media and newsletter campaigns were enhanced to boost Burbank's visibility. Stories focused on the latest city policies, hygiene measures, hotel updates, takeout/delivery services, and new businesses.



WEBSITE ENHANCEMENTS

- To inform travelers of Burbank health and safety precautions, a dedicated COVID-19 page was added to the website
- Blog stories with up-to-the-minute information kept travelers informed
- Hotel safety precautions and upgrades were kept current
- Itineraries were updated to reflect current conditions, including the new Road Trip itinerary



TRAVEL UPDATES FROM BURBANK

We look forward to welcoming you back to Burbank! Our hotels, neighborhoods, restaurants, and attractions are ready when you are. Thank you for your patience as we continue to navigate through the rapidly changing conditions in place to keep us all safe and healthy.

WHAT TO KNOW BEFORE VISITING

The health and safety of our visitors, residents and employees remains a top priority for Visit Burbank and the City of Burbank. We are continuing to monitor the news around COVID-19 and the recommendations of public health officials. Though this information was up to date at time of publication, we highly recommend that you reach out directly to the hotels, attractions, venues, ticket providers and tour companies that you booked with or are planning to visit. When you travel, be sure to practice precautions to prevent getting and spreading of COVID-19.

- Cloth masks are required to be worn in public by order of the City of Burbank.
- Our hotels are implementing new health and safety protocols with staff and guests to ensure your visit is a great one. Most have also allowed for travel flexibility with free cancellation. Check out each hotel's site for more details. See all Burbank hotels.
- Burbank restaurants and bars are available for takeout, curbside pickup and delivery. Expect to be asked to wear a mask when ordering and picking up.
- To help facilitate take-out and delivery in Downtown Burbank, all blocks along San Fernando Blvd. are open to vehicular traffic. This
 means that the pedestrian-oriented blocks for outdoor dining have been removed. There are temporary curbside pick-up locations
 designated for your convenience.
- Burbank stores are open for in-person shopping.
- Enjoy the California sunshine with outdoor recreation, just remember to wear your mask and stay 6 feet away from others. Currently open:
- Stough Canyon Hiking Trail
- Wildwood Canyon Hiking Trail
- DeBell Golf Course
- Valley Skate Park
- o Tennis Courts at Burbank Tennis Center
- Verdugo Aquatic Facility (by reservation only)
- Warner Bros. Studio Tour Hollywood and Universal Studios Hollywood remain closed.

Our hotels and businesses have worked hard to prepare for your return, and have implemented operational and physical changes with your health and safety in mind. Things might look and feel a little different than before the pandemic, but the hospitality you expect from Burbank is still going strong.

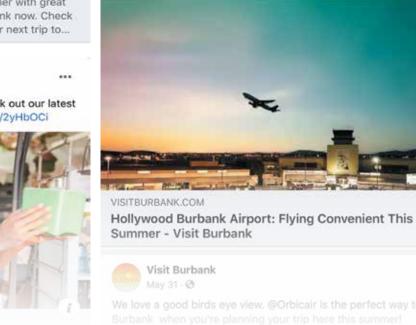
MOST RECENT STATEMENTS FROM LOS ANGELES COUNTY DEPARTMENT OF HEALTH

COVID-19 RESPONSE | 2019 - 2020 | MARKETING & SALES

SOCIAL MEDIA

- Showcased Burbank hotels for future stays with Staycations and Road Trips
- Promoted cleanliness, extra precautionary measures, and social distancing
- Utilized aspirational photography featuring iconic Burbank/California imagery
- Highlighted restaurants offering takeout, local stores with online shopping, and outdoor/mural walks
- Collaborated with the City of Burbank's #BurbankTogetherAtHome campaign





Visit Burbank

August 29 - 3

#responsibletravel

Named #1 Airport in the US, Hollywood Burbank Airport - BUR is

from Burbank, Hollywood, and the entire Los Angeles area. Check

known as the friendliest, most convenient airport for flying to or

out our latest blog for what to expect when flying into Burbank.

https://bit.ly/3aHsClj #visitburbank #respectcalifornia

NEWSLETTERS

• Editorial focus shifted to Staycation and Road Trip opportunities, new retail and restaurant openings, outdoors activities, and encouragement to travel responsibly

COVID-19 RESPONSE RESULTS

- **5.6K** Website Visits Driven by Up-to-the-Minute Blog Articles and Popups
- 22% Click Through Rate on 6 Real-time Newsletters
- **359K** Social Media Impressions
- **17.4K** Engagements on Social Media

Visit Burbank September Newsletter



YOU DESERVE A

We know you love LA. Show some love with a staycation in Burbank where you can enjoy at fresco dining, outdoor activities in beautiful weather, time spent by your hotel poor

A Great City Deserves Its Own Super Hero

Stay tuned for an exciting addition to Burbank's appeal as Media Capital of the World! Be sure to follow us @visitburbank to be among the first to know...

FOLLOW US





ENJOY AL FRESCO DINING IN DOWNTOWN BURBANK

Check out the new pedestrian-oriented blocks on San Fernando Boulevard for al fresco takeout dining, with restaurants expanding dining areas fronting their businesses. It's the perfect way to enjoy a meal and socialize responsibly!

Universal CityWalk has also expanded their outdoor dining options. Check out our neighbor for great food options and check back in for Universal Studios Hollywood reopening!







LEARN MORE

LOOKING AHEAD | 2020 - 2021

LOOKING AHEAD

The COVID-19 Pandemic has dramatically altered the tourism marketplace. In a rapidly evolving landscape, Visit Burbank has refocused the 2020-2021 marketing plan to reflect what is already showing to be a jagged recovery.

THREE PHASES:

By aligning with the dominant recovery strategies established by *Visit California* and *Discover Los Angeles*, Visit Burbank's 2020-2021 Marketing Recovery Plan will roll out in three phases synchronized to changing conditions.

RETURN ON INVESTMENT:

In anticipation of positive consumer travel sentiment, Visit Burbank will be maximizing all viable marketing opportunities showing high return-on-investment potential.

GOAL:

Promote Burbank as a top travel destination, driving users to the website, and boosting hotel bookings.

COORDINATED ACTION

The Burbank Economic Recovery Plan, adopted by Burbank City Council on May 19, 2020, provides a framework for short term and long-term responses to three cycles of disaster - mitigation, response, recovery - in order to help local businesses and residents, reinvigorate tourism, economic development and City financial stability.

Visit Burbank supported the Burbank Economic Recovery Plan to revive the city's broader economy through coordinated action by:

- Communicating State and LA County orders via social media, Visit Burbank website, and monthly newsletters
- Promoting Burbank businesses to residents and visitors as a way to encourage
 Stay at Home orders by focusing on deliveries and curbside pickups
- Encouraging responsible travel by staycations, fun things to do, commercial districts, the Hollywood Burbank Airport, and outdoors activities
- Providing daily social content for #BurbankTogetheratHome, including social media posts for #BeSupportive, #BeInformed, #BeLocal, #BeSmart, #BeKind, #BeActive campaigns

LOOKING AHEAD | 2020 - 2021

2020-2021 MARKETING RECOVERY CAMPAIGN

The recovery marketing campaign will expand its geographical reach in alignment with Visit California and Discover Los Angeles plans. Timelines will remain fluid based on evolving consumer travel sentiment. The campaign is divided into 3-phases.

PHASE 1

Staycation and Local Focus

To drive local interest and encourage rediscovering Burbank as a travel destination, the Phase 1 digital ad campaign maintained a tight geo-targeting focus within the five county area.







Timing

During LA County Stay at Home orders

PHASE 2

Once the Stay-at-Home order was relaxed in June, Phase 2 of the recovery campaign followed with an expanded geo-target of 300-mile radius. Ads focused on Road Trip ideas for drive-time and nonstop flight markets.





Timing

LA County Stay at Home orders relaxed

PHASE 3

Resume national advertising strategy once Warner Bros. Studio Tour Hollywood and Universal Studios Hollywood reopen, and air traffic builds at Hollywood Burbank Airport.

Timing

Reopening of theme parks

INFLUEN

LOOKING AHEAD | 2020 - 2021 | MARKETING & SALES

INFLUENCER CAMPAIGN

PROPOSED INFLUENCERS 2021



@loveandloathingla 43.7K Followers



@kimgenevieve 94.7K Followers



@jayzombie 209K Followers



@eatsleepwear 184K Followers



@asenseofhuber 465K Followers

GOALS

- Engage with New Social **Media Followers**
- Tell the Burbank Story with Fresh Eyes
- Obtain New Followers and Website Visits
- Generate Hotel and **Attractions Bookings**

LOOKING AHEAD | 2020 - 2021 | DESTINATION DEVELOPMENT

SUPERHERO SELFIE SPOTS

Visit Burbank will be inaugurating a series of superhero bronze statues in partnership with Burbank-based DC Entertainment, creators of DC Universe: Batman, Superman, Wonder Woman, The Flash, and many more. The first monumental statue of Batman was unveiled on the AMC Walkway in Downtown Burbank in November 2020.

- Reinforce Burbank's Status as Media Capital of the World
- Engage with Burbank's Thriving Entertainment Industry
- Maximize Social Media Engagement and Generate Exposure

BATMAN UNVEILING SOCIAL MEDIA RESULTS

5.4M Impressions **511.5K** Engagements 1.335 New Followers





LOOKING AHEAD | 2020 - 2021

INVESTMENTS IN TOURISM



Approved

AVION BURBANK 150 Hotel Rooms Opening 2021

Approved

WARNER BROS. TOUR CENTER 79,800 square foot Studio Tour Center Opening 2021

Approved

WARNER BROS. SECOND CENTURY PROJECT

800,000 square feet of office space Frank Gehry Design Opening 2023



Approved

AIRPORT REPLACEMENT TERMINAL

355,000 sq. ft. Replacement Terminal, 14 gates Opening 2024

Approved

LATERRA SELECT BURBANK

307 Hotel Rooms Opening 2023-2025

Proposed

ALOFT and RESIDENCE INN HOTELS

219-room Aloft Hotel and 201-room Residence Inn Burbank City Council consideration 2021

HOTEL OCCUPANCY

Through the beginning of the pandemic in March 2020, Burbank was on target for another record year of growth. As with the entire tourism industry, numbers were impacted by travel bans, Shelter-in-Place orders, reduced air travel, and consumer sentiment. Growth is projected to resume in stages through 2022, supported by Visit Burbank's 3-Phase Marketing Recovery Plan (pg. 20).

| GROWTH IN HOTEL OCCUPANCY | (Running 12 months thru June 2020) |
|---------------------------|------------------------------------|
|---------------------------|------------------------------------|



| 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | Total Growth Since 2012 |
|------|------|------|------|------|------|-------|-------|---------|----------------------------|
| 75% | 78% | 79% | 81% | 84%* | 83% | 82.5% | 82.5% | 66.5%** | -8.5% |

GROWTH IN AVERAGE DAILY RATES (ADR) (Running 12 months thru June 2020)



| \$118 | \$123 | \$13 4 | \$148 | \$170* | \$161 | \$162 | \$164 | \$15 7 ** | Since 2012 +33% | |
|-------|-------|---------------|-------|--------|-------|--------------|-------|------------------|-----------------|--|
| ΨΙΙΟ | Ψ120 | ΨΙΟΊ | ΨΙΠΟ | ΨΙ/Ο | ΨΙΟΙ | Ψ10 <u>2</u> | ΨΙΟΊ | Ψ101 | . 0070 | |

GROWTH IN REVENUE PER AVAILABLE ROOM (RevPAR) (Running 12 months thru June 2020)



| 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | Total Growth Since 2012 |
|------|------|-------|-------|--------|-------|-------|-------|---------|----------------------------|
| \$89 | \$95 | \$105 | \$120 | \$142* | \$133 | \$133 | \$136 | \$104** | +17% |

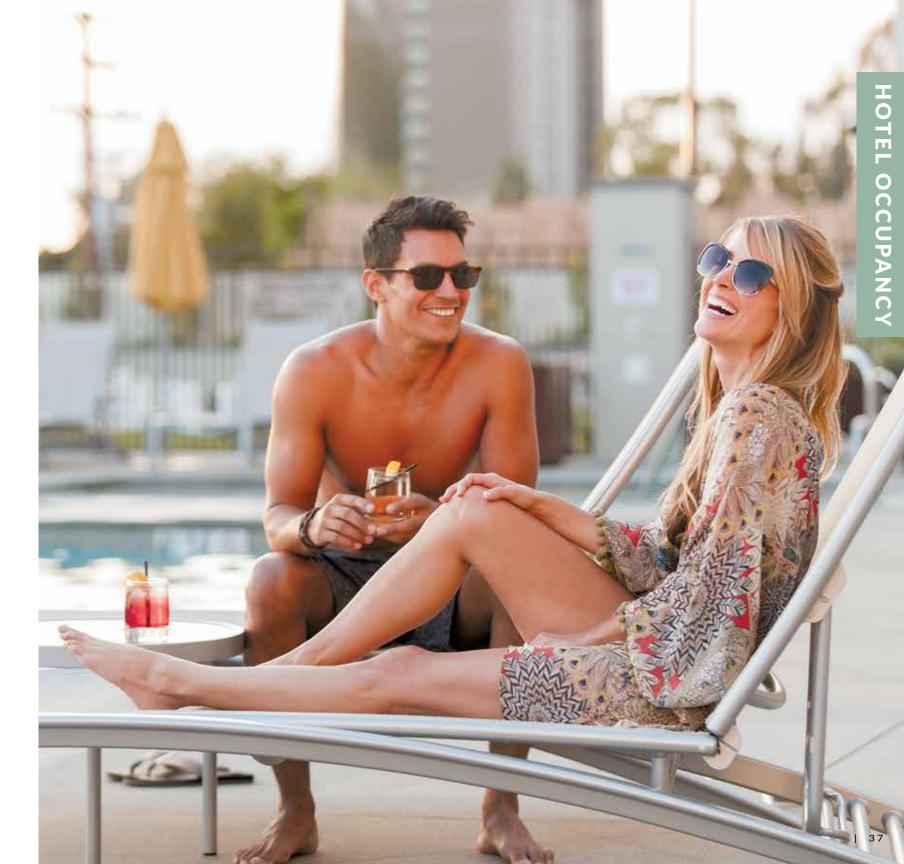
GROWTH IN ANNUAL ROOM REVENUE (Running 12 months thru June 2020)



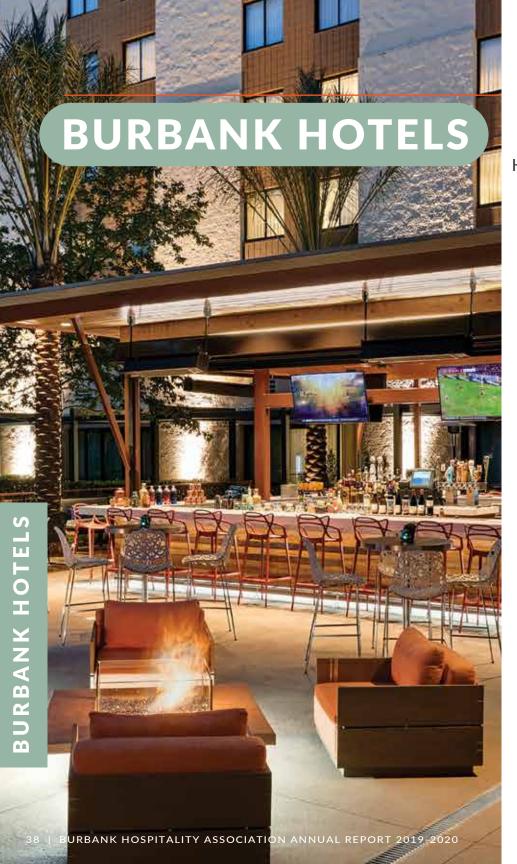
| 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | Since 2012 | |
|-------|-------|-------|-------|---------|--------|--------|--------|---------|------------|--|
| \$72M | \$76M | \$85M | \$92M | \$127M* | \$126M | \$127M | \$128M | \$97M** | +35% | |

^{*}Porter Ranch Impacts. The gas leak forcing thousands of residents to relocate from Porter Ranch in the northwest San Fernando Valley benefited Burbank hotels from approximately October 2015 to May 2016. However, the relocation was an abnormal event that skewed economic indicators by approximately 10% in the following year, when effects began to be felt. That explains the slight declines in 2017, but if looked at over 2015, the underlying upward trend is apparent.

Source: Smith Travel Research



^{**}Impacted by consequences of COVID Pandemic starting in March 2020.



Holiday Inn Burbank Media Center 1

Residence Inn Los Angeles
Burbank/Downtown

Hilton Garden Inn Burbank Downtown 3

SpringHill Suites Los Angeles 4
Burbank/Downtown

Burbank Inn & Suites 5

Portofino Inn Burbank 6

Safari Inn

Coast Anabelle Hotel 8

2021 Olive 9

The Tangerine 10

Best Western Plus
Media Center Inn & Suites

Hotel Amarano 12

Travelodge Burbank (13)

Los Angeles Marriott Burbank 4
Airport Hotel

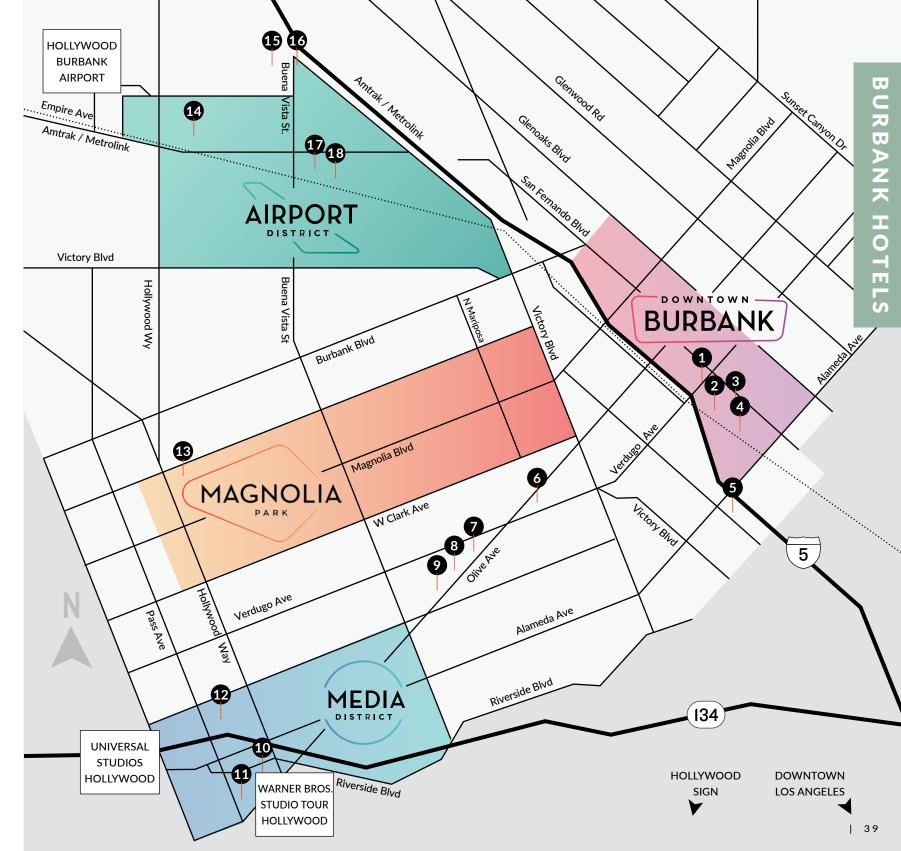
Ramada by Wyndham **(5)**Burbank Airport

Quality Inn Burbank Airport 13

Courtyard by Marriott **1**Los Angeles/Burbank Airport

Extended Stay America Los Angeles Burbank Airport

18 Hotels 2,569 Rooms



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